

HEALTHCARE POLICY AND STRATEGY

Child and Maternal Health Division



Dear Colleague

NATIONAL DELIVERY PLAN FOR CHILDREN AND YOUNG PEOPLE'S SPECIALIST SERVICES IN SCOTLAND

*The Better Health, Better Care Action Plan*¹ set out a new vision for the NHS in Scotland, with a particular focus on children and young people highlighted in the Best Possible Start section of that document.

The *Better Health, Better Care* approach builds on the fundamental principles of equal access to services on the basis of need; and care which is free at the point of access. The delivery of children's specialist services in Scotland should reflect these principles.

*The National Delivery Plan for Children and Young People's Specialist Services*² takes forward the recommendations from the review of specialist services completed by the Children and Young People's Health Support Group and builds on the responses to the subsequent public consultation exercise on the draft *Plan* completed in 2008.

The Scottish Government has established the National Delivery Plan Implementation Group (NDPIG) (Annex A) to lead and co-ordinate the process and has provided an additional £32 million over three years from 2008 to 2011 to facilitate implementation of the recommendations.

Actions

(a) NHS Boards and Regional Planning Groups working with the National Delivery Plan Implementation Group should ensure that sufficient priority is given to implementing the recommendations made in *The National Delivery Plan for Children and Young People's Specialist Services*.

(b) A national workshop will held on the 11 March 2009 to discuss progress in moving this agenda forward, identifying further organisational development issues and any further action required to implement the National Delivery Plan.

CEL 01 (2009)

20 January 2009

Addresses

For action

Regional Planning Group -
Chairs
Regional Planning Directors

For information

Chief Executives – NHS
Boards
Board Chairs
Finance Directors
Nurse Directors
HR Directors
Medical Directors
National Delivery Plan
Implementation Group
Members
Child Health Commissioners

Enquires to:

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INVESTOR IN PEOPLE



(c) Implementation Plans are currently being developed for 2009/2010 (Annex B) which will set out the priorities and actions as agreed through discussion between Child Health Regional Planning Groups and NHS Boards and following consideration by NDPIG. Further guidance on the content of these plans will be issued in due course along with a work plan to consider any remaining issues in relation to specialist services.

Yours sincerely

A handwritten signature in blue ink that reads "John Froggatt". The signature is written in a cursive style with a large, stylized 'F'.

JOHN FROGGATT

DEPUTY DIRECTOR, CHILD AND MATERNAL HEALTH DIVISION

- 1 The Scottish Government. Better Health Better Care: Action Plan. Edinburgh. December 2007
<http://www.scotland.gov.uk/Publications/2007/12/11103453/0>
- 2 The National Delivery Plan for Children and Young People's Specialist Services
<http://www.specialchildrenservices.scot.nhs.uk/>

NATIONAL DELIVERY PLAN IMPLEMENTATION GROUP ROLE, REMIT AND MEMBERSHIP.

National Delivery Plan - Implementation Group – Role and Remit

Background

The Review of Children and Young People's Specialist Services (formerly Paediatric Tertiary Services workstream) was established as part of the *Delivering for Health* agenda. This has been subsumed into *Better Health, Better Care* with the Children and Young People's Health Support Group identified as the main advisory group co-ordinating the activity identified in the Best Possible Start section.

The Implementation Group (IG) has been established as a sub-group of the Children and Young People's Health Support Group. The IG will be expected to provide advice on the implementation of the National Delivery Plan for Children and Young People's Specialist Services in Scotland.

Role and Remit

The IG will be expected to:

- Oversee the coordination of the process and proposals being developed for the implementation of the National Delivery Plan.
- Develop a prioritisation process for the bids in 2009/2010 and 2010/2011 including the development of an option appraisal framework against which bids are considered.
- Agree a process to identify and address those specialties not previously covered which require review.
- Ensure that outstanding work for specialties identified is completed against an agreed timescale.
- Ensure the outputs from the Directors of Planning review of the national planning arrangements within NHS Scotland are taken into account.
- Develop clear communication links with key stakeholders to ensure ownership and role of IG members.
- Consider how implementation of the NDP should be performance managed and benefits realisation assessed.
- Provide timely feedback to the CYPHSG on implementation of the NDP.

Key Milestones

- Establishment of Implementation Group
- Development of forward work programme
- Publication of National Delivery Plan, January 2009.
- Year 2 bids due, 31 December 2008 (for implementation 2009/2010).
- Year 3 bids due, 30 November 2009 (for implementation 2010/2011).

National Delivery Plan Implementation Group - Membership

Caroline Selkirk (**Chair**), Director of Change & Innovation, NHS Tayside
Sharon Adamson, Chair, WOS Child Health Regional Planning Group
Jim Beattie, Scottish Officer, Royal College of Paediatrics and Child Health
Mary Boyle, Programme Director, NES
Michael Bisset, Clinical Director, Royal Aberdeen Sick Children's Hospital
Helen Byrne, Director of Acute Services Strategy, Implementation & Planning, NHS Greater Glasgow and Clyde
Lorraine Currie, Chair, Child Health Commissioners' Group
Fiona Dagge-Bell, Director of Patient Safety and Performance Assessment, NHS Quality Improvement Scotland
Eddie Doyle, Clinical Director, NHS Lothian
Myra Duncan, Regional Planning Director, South East and Tayside (SEAT) Regional Planning Group
Dr Andrew Eccleston, Paediatric Consultant, NHS Dumfries and Galloway
Deirdre Evans, Director, National Services Division
Stewart Forsyth, Medical Director, NHS Tayside
Annie Ingram, Director of Regional Planning and Workforce Development, North of Scotland Regional Planning Group
Heather Knox, Director of Regional Planning, West of Scotland
Derek Lindsay, Director of Finance, NHS Ayrshire and Arran
Mary Mack, Allied Health Professional - Children's Action Group
Jackie Sansbury, Director of Strategic Planning, NHS Lothian
David Simpson, Chair, Scottish Colleges Committee on Children's Surgical Services
Iain Wallace, Associate Medical Director, NHS Greater Glasgow and Clyde
John Wilson, Chair, SEAT Children's Regional Planning Group

Other representatives (to be confirmed)

Voluntary Sector
Staff Partnership

Scottish Government Advisors

John Froggatt, Deputy Director, Child and Maternal Health Division
Morgan Jamieson, National Clinical Lead for Children and Young People's Health in Scotland
Margaret McGuire, Interim Deputy Chief Nursing Officer
Louise Smith, Senior Medical Officer
Robert Stevenson, Head, Specialist Children's Services Team

FRAMEWORK FOR THE DEVELOPMENT OF IMPLEMENTATION PLANS FOR CHILDREN AND YOUNG PEOPLE'S SPECIALIST SERVICES IN SCOTLAND

Background

The Scottish Government has allocated £32 million over a period of three years from 2008 to 2011 for the implementation of the *National Delivery Plan for Children and Young People's Specialist Services in Scotland* (NDP). The recurring resource available nationally to services is £2 million in 2008/2009, rising to £10 million in 2009/2010 and £20 million 2010/2011. The allocation will be distributed based on the current Arbutnott share for NHS Boards.

The Implementation Group (IG) at its first meeting suggested that a template for the production of bids would help standardise the process and allow for clear decisions on the prioritisation of the many competing demands for resources.

The production of Implementation Plans is seen as an essential element of this process and the approach outlined below should be used when bids are submitted.

The IG will consider consolidated Implementation Plans from Regional Planning Groups and Special Health Boards which should reflect the priorities identified in the NDP and should be based on full engagement with all relevant stakeholders in their area.

Implementation Plan (IP)- Template

The IP would be expected to reflect the four main principles used to assess bids in the interim process which are:

- **Benefit to Patients** – This is defined as the likely improvement in physical health, mental health and/or quality of life that the service development would offer to the patient population.
- **National policy context** – Do they deliver/meet Scottish government policy objectives for example Patient Safety, HEAT targets or NICE, SIGN, SMC guidance.
- **Sustainability** – Does the proposed initiative provide a sustained improvement in service provision across Scotland, for example taking account of workforce pressures and demographic trends (this will be a particular issue for those services currently seen as 'at risk').
- **Cost** – Does the proposal represent Value for Money and demonstrate the 'principle of additionality' in the use of resources allocated for implementation of the National Delivery Plan.

The final submissions should incorporate the following points:

- All recommendations for resource/service change through the service development plan should be clearly evidenced with robust data analysis.
- Service objectives and evaluation/performance mechanisms must also be clearly defined within the finalised plan.
- Evidence of benchmarked information is preferable (reference to NICE, other known service models across the UK and internationally, where appropriate).

The following key headings should be covered in the final plan:

- Introduction and Context
- Current service description
- Strengths, Weaknesses, Opportunities and Threats to current – future service model
- Benchmarking
- Data Management
- Description of Stakeholder Engagement (multidisciplinary – geographic)
- Gap analysis across the Region/Scotland
- Consideration of opportunities for telemedicine support
- Recommendations for Change
 - Workforce Development
 - Service Change / Objectives
 - Performance Measures / Evaluation
 - Resource Requirements (prioritised as appropriate)
 - Other models considered and rejected (with reasons given)
- Future Service Model
- Impact on patient activity and flows

Equality and Involvement

Each planning work stream must be taken forward in compliance with all relevant equalities legislation covered by NHS Scotland in the *Equality and Diversity Impact Assessment Toolkit*.

There should be clear evidence that proposals are developed by engaging with key stakeholders including patient/public involvement principles. The way in which this will continue to be achieved as the services develop should also be set out.